



CHRIS HANI
DISTRICT MUNICIPALITY
SUSTAINING GROWTH
THROUGH OUR PEOPLE

**DRAFT SERVICE
DELIVERY AND
BUDGET
IMPLEMENTATION
PLAN (SDBIP)**

**2014 – 2015
FINANCIAL
YEAR**

**“WORKING TOGETHER TO ECCELERATE
SERVICE DELIVERY”**

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PART 1: BACKGROUND

1.1. INTRODUCTION

The Integrated Development Planning (IDP) and Budgeting process of the Chris Hani District Municipality, is an inclusive process which allows communities the opportunity to participate in the decision making towards the development direction the municipality will take each year. This is an intense process which ultimately resulted in Council adopting, on the 28th of May 2014, the reviewed 2014/2015 IDP as the development blue print of the municipality for the year, as well as its resource plan, the 2014/2015 Budget. Taken together, these documents provide the strategic direction in terms of which service delivery will be effected. Following on this process, the Executive Mayor of the Chris Hani District Municipality undertook a process that sought to concretise the contents of the budget and IDP into programmes for implementation over the next 12 months, this through the development of the municipality's Service Delivery and Budget Implementation Plan (SDBIP) for the 2014 – 2015 financial year.

In this sense, it can be seen that the SDBIP gives effect to the IDP and budget of the municipality. The SDBIP therefore serves as a “contract” between the administration, Council and community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

1.2. LEGISLATIVE BACKGROUND

Section 53 (c) (ii) of the Local Government: Municipal Finance Management Act, 56 of 2003 (MFMA) prescribes that:

“the Mayor of a municipality must take all reasonable steps to ensure that the municipality’s Service Delivery and Budget implementation Plan is approved by the Mayor within 28 days after the approval of the budget”.

To ensure that the obligation that it imposes is met, Section 69 of the MFMA prescribes a process that must be followed in ensuring the approval of the SDBIP as follows:

- ✚ The accounting officer must no later than 14 days after the approval of the annual budget submit to the Mayor the draft SDBIP for the budget year and drafts of the annual performance agreements for the Municipal Manager and all senior managers as required in terms of Section 57 (1) (b) of the Local Government: Municipal Systems Act;
- ✚ No later than 14 days after the submission by the Accounting Officer, the Mayor must approve the SDBIP; and
- ✚ No later than 14 days after its approval, the Accounting Officer must ensure that the SDBIP is made public.

The MFMA together with the National Treasury MFMA Circular No 13 prescribe what should be contained in the SDBIP. In terms of this, therefore, Section 1 of the MFMA defines the SDBIP as:

“a detailed plan approved by the Mayor of a municipality in terms of Section 53 (c)(ii) for implementing the municipality’s delivery of municipal services and its annual budget and which must indicate

(a) Projections for each month of:

- (i) Revenue to be collected by source and;*
- (ii) Operational and capital expenditure by vote;*

(b) Service delivery targets and performance indicators for each quarter; and

(c) Any other matters as may be prescribed”

In addition to this, Circular 13 of the MFMA suggests that the SDBIP must contain the following information:

- ✚ Monthly projections of revenue to be collected by source;
- ✚ Monthly projections of expenditure (operating and capital) and revenue by vote;
- ✚ Quarterly projections of service delivery targets and performance indicators by vote;
- ✚ Ward information for expenditure and delivery; and
- ✚ Detailed capital works plan broken down by ward.

The process of developing the SDBIP is not one dependent entirely on adherence to the prescripts of the MFMA but is also informed broadly by legislation governing performance management at municipal level. As such, the following pieces of legislation have been considered with the aim of ensuring a holistic perspective to the monitoring of the implementation of the IDP and Budget:

- ✚ The Constitution of the Republic of South Africa, Act 108 of 1996;
- ✚ The Local Government: Municipal Structures Act, 117 of 1998; as well as the amendment and regulations under the Act
- ✚ The Local Government: Municipal Systems Act, 32 of 2000; as well as amendments under the Act
- ✚ The Local Government: Municipal Performance Management Regulations for Municipal Managers and Managers directly accountable to Municipal Managers of 2006;
- ✚ The Local Government Planning and Performance Management Regulations of 2001;
- ✚ The White Paper on Local Government of 1998; and
- ✚ Guidelines and circulars as published by National Treasury, Department of Cooperative Governance and Traditional Affairs as well as the South African Local Government Association (SALGA).

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, _____, in my capacity as the Municipal Manager of the Chris Hani District Municipality submit this Service Delivery and Budget Implementation Plan (SDBIP) of the municipality for the 2014 – 2015 financial year to the Executive Mayor for approval. I also hereby certify that this 2014 – 2015 SDBIP has been prepared in accordance with the Local Government: Municipal Finance Management Act, 56 of 2003, and the regulations made under the Act.

Mr M.A. MENE

MUNICIPAL MANAGER

DATE

EXECUTIVE MAYOR'S CERTIFICATE OF APPROVAL

I, _____, in my capacity as the Executive Mayor of the Chris Hani District Municipality accept this Service Delivery and Budget Implementation Plan (SDBIP) of the municipality for the 2014 – 2015 financial year as presented by the Municipal Manager. I further approve this 2014 – 2015 SDBIP as required in terms of the Local Government: Municipal Finance Management Act, 56 of 2003, and the regulations made under the Act.

Cllr M KOYO

EXECUTIVE MAYOR

DATE

PART 2: BUDGETORY PROJECTIONS

2.1. MONTHLY PROJECTIONS OF REVENUE AND EXPENDITURE

In order for the municipality to be able to deliver on services, it must have the necessary financial resources including, importantly, the collection of revenue as budgeted for, for the billed services that the municipality renders. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income. The tables that follow, therefore, display the monthly cash-flow projections over the next financial year:

Table 30 MBRR SA25 - Budgeted monthly revenue and expenditure

DC13 Chris Hani - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure														Medium Term Revenue and Expenditure Framework		
Description	Budget Year 2014/15												Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
	July	August	Sept.	October	November	December	January	February	March	April	May	June				
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Revenue By Source																
Service charges - water revenue	33 220	33 220	33 220	33 220	33 220	33 220	33 220	33 220	33 220	33 220	33 220	33 220	398 644	422 563	447 917	
Service charges - sanitation revenue	14 422	14 422	14 422	14 422	14 422	14 422	14 422	14 422	14 422	14 422	14 422	14 422	173 060	183 444	194 450	
Interest earned - external investments	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	18 019	19 100	19 100	
Transfers recognised - operational	387 344	31 676	14 625	145 024	155 474	17 358	641	24 565	210 751			(503 038)	484 419	513 484	544 293	
Other revenue	40	40	40	40	40	40	40	40	40	40	40	40	482	511	542	
Total Revenue (excluding capital transfers and contributions)	436 528	80 860	63 809	194 208	204 658	66 542	49 824	73 749	259 935	49 184	49 184	(453 855)	1 074 624	1 139 102	1 206 302	
Expenditure By Type																
Employee related costs	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	12 557	223 850	237 281	251 518	
Remuneration of councillors	705	705	705	705	705	705	705	705	705	705	705	1 879	9 633	10 211	10 824	
Debt impairment	7 230	7 230	7 230	7 230	7 230	7 230	7 230	7 230	7 230	7 230	7 230	149 157	228 682	242 403	256 947	
Depreciation & asset impairment	7 950	7 950	7 950	7 950	7 950	7 950	7 950	7 950	7 950	7 950	7 950	7 950	95 400	101 124	107 191	
Finance charges	0	0	0	0	0	0	0	0	0	0	0	625	631	669	709	
Bulk purchases	897	897	897	897	897	897	897	897	897	897	897	897	10 762	11 408	12 092	
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Contracted services	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	18 375	19 478	20 646	
Transfers and grants	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	25 703	171 172	311 815	338 040	
Other expenditure	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	(3 301)	431 038	456 900	484 314	
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	196 999	1 189 542	1 391 288	1 482 281	
Surplus/(Deficit)	346 296	(9 372)	(26 423)	103 976	114 427	(23 690)	(40 407)	(16 482)	169 703	(41 047)	(41 047)	(650 853)	(114 918)	(252 186)	(275 979)	
Transfers recognised - capital	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	169 816	671 663	711 963	754 681	
Surplus/(Deficit) after capital transfers & contributions	391 919	36 251	19 200	149 599	160 049	21 933	5 216	29 140	215 326	4 575	4 575	(481 037)	556 745	459 776	478 702	
Surplus/(Deficit)	391 919	36 251	19 200	149 599	160 049	21 933	5 216	29 140	215 326	4 575	4 575	(481 037)	556 745	459 776	478 702	

Table 31 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

DC13 Chris Hani - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)															
Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote															
Vote 3 - Budget & Treasury	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	(339 782)	434 467	460 535	488 167
Vote 4 - Community Services	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	905	13 333	14 133	14 981
Vote 5 - Corporate Services	18	18	18	18	18	18	18	18	18	18	18	18	212	225	238
Vote 6 - Planning & Development	477	477	477	477	477	477	477	477	477	477	477	(2 687)	2 560	2 714	2 876
Vote 7 - Technical Services	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	502 990	1 277 216	1 353 849	1 433 933
Vote 8 - Roadworks	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	18 500	19 610	20 787
Total Revenue by Vote	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	162 986	1 746 287	1 851 065	1 960 982
Expenditure by Vote to be appropriated															
Vote 1 - Council	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	1 425	3 731	19 408	20 573	21 807
Vote 2 - Municipal Manager	3 361	3 361	3 361	3 361	3 361	3 361	3 361	3 361	3 361	3 361	3 361	7 071	44 036	46 679	49 479
Vote 3 - Budget & Treasury	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	164 284	288 866	306 198	324 570
Vote 4 - Community Services	9 713	9 713	9 713	9 713	9 713	9 713	9 713	9 713	9 713	9 713	9 713	(10 694)	96 152	101 921	108 036
Vote 5 - Corporate Services	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	711	158 502	168 012	178 093
Vote 6 - Planning & Development	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	(18 266)	119 281	126 438	134 024
Vote 7 - Technical Services	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	32 916	423 337	579 111	621 373
Vote 8 - Roadworks	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	17 246	39 960	42 357	44 899
Total Expenditure by Vote	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	196 999	1 189 542	1 391 288	1 482 281
Surplus/(Deficit) before assoc.	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	(34 013)	556 745	459 776	478 702
Surplus/(Deficit)	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	(34 013)	556 745	459 776	478 702

Table 32 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

DC13 Chris Hani - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification)																
Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard																
<i>Governance and administration</i>	70 404	70 404	70 404	70 404	70 404	70 404	70 404	70 404	70 404	70 404	70 404	(339 765)	434 679	460 760	488 405	
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Budget and treasury office	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	70 386	(339 782)	434 467	460 535	488 167	
Corporate services	18	18	18	18	18	18	18	18	18	18	18	18	212	225	238	
<i>Community and public safety</i>	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	905	13 333	14 133	14 981	
Community and social services	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	1 130	905	13 333	14 133	14 981	
<i>Economic and environmental services</i>	2 019	2 019	2 019	2 019	2 019	2 019	2 019	2 019	2 019	2 019	2 019	(1 145)	21 060	22 324	23 663	
Planning and development	477	477	477	477	477	477	477	477	477	477	477	(2 687)	2 560	2 714	2 876	
Road transport	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	1 542	18 500	19 610	20 787	
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Trading services</i>	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	502 990	1 277 216	1 353 849	1 433 933	
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Water	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	70 384	502 990	1 277 216	1 353 849	1 433 933	
Total Revenue - Standard	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	1 746 287	1 851 065	1 960 982	
Expenditure - Standard																
<i>Governance and administration</i>	30 456	30 456	30 456	30 456	30 456	30 456	30 456	30 456	30 456	30 456	30 456	175 797	510 812	541 461	573 949	
Executive and council	4 786	4 786	4 786	4 786	4 786	4 786	4 786	4 786	4 786	4 786	4 786	10 802	63 445	67 251	71 286	
Budget and treasury office	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	11 326	164 284	288 866	306 198	324 570	
Corporate services	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	14 345	711	158 502	168 012	178 093	
<i>Community and public safety</i>	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	7 476	(5 658)	76 577	81 171	86 042	
Community and social services	5 048	5 048	5 048	5 048	5 048	5 048	5 048	5 048	5 048	5 048	5 048	(14 560)	40 970	43 428	46 034	
Public safety	57	57	57	57	57	57	57	57	57	57	57	57	690	731	775	
Health	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	8 844	34 917	37 012	39 233	
<i>Economic and environmental services</i>	16 807	16 807	16 807	16 807	16 807	16 807	16 807	16 807	16 807	16 807	16 807	(6 056)	178 816	189 545	200 918	
Planning and development	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	12 504	(18 266)	119 281	126 438	134 024	
Road transport	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	17 246	39 960	42 357	44 899	
Environmental protection	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	(5 036)	19 575	20 750	21 995	
<i>Trading services</i>	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	32 916	423 337	579 111	621 373	
Water	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	35 493	32 916	423 337	579 111	621 373	
Total Expenditure - Standard	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	90 231	196 999	1 189 542	1 391 288	1 482 281	
Surplus/(Deficit) before assoc.	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	(34 013)	556 745	459 776	478 702	
Surplus/(Deficit)	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	53 705	(34 013)	556 745	459 776	478 702	

Table 33 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

DC13 Chris Hani - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)																
Description	Budget Year 2014/15												Medium Term Revenue and Expenditure			
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Multi-year expenditure to be appropriated																
Vote 7 - Technical Services	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	43 830	599 461	635 428	673 554	
Capital multi-year expenditure sub-total	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	50 512	43 830	599 461	635 428	673 554	
Single-year expenditure to be appropriated																
Vote 1 - Council	133	133	133	133	133	133	133	133	133	133	133	133	1 590	1 670	1 753	
Vote 2 - Municipal Manager	50	50	50	50	50	50	50	50	50	50	50	50	604	634	666	
Vote 3 - Budget & Treasury	96	96	96	96	96	96	96	96	96	96	96	96	1 157	1 215	1 275	
Vote 4 - Community Services	144	144	144	144	144	144	144	144	144	144	144	144	1 728	1 814	1 905	
Vote 5 - Corporate Services	331	331	331	331	331	331	331	331	331	331	331	331	3 975	4 174	4 382	
Vote 6 - Planning & Development	22	22	22	22	22	22	22	22	22	22	22	22	265	278	292	
Vote 7 - Technical Services	32	32	32	32	32	32	32	32	32	32	32	32	388	407	428	
Capital single-year expenditure sub-total	809	809	809	809	809	809	809	809	809	809	809	809	9 707	10 192	10 702	
Total Capital Expenditure	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	44 639	609 167	645 620	684 256	

Table 34 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

DC13 Chris Hani - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)															
Description	Budget Year 2014/15												Medium Term Revenue and Expenditure		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard															
Governance and administration	611	611	611	611	611	611	611	611	611	611	611	611	7 326	7 692	8 077
Executive and council	183	183	183	183	183	183	183	183	183	183	183	183	2 194	2 304	2 419
Budget and treasury office	96	96	96	96	96	96	96	96	96	96	96	96	1 157	1 215	1 275
Corporate services	331	331	331	331	331	331	331	331	331	331	331	331	3 975	4 174	4 382
Community and public safety	144	144	144	144	144	144	144	144	144	144	144	144	1 728	1 814	1 905
Community and social services	144	144	144	144	144	144	144	144	144	144	144	144	1 728	1 814	1 905
Economic and environmental services	22	22	22	22	22	22	22	22	22	22	22	22	265	278	292
Planning and development	22	22	22	22	22	22	22	22	22	22	22	22	265	278	292
Trading services	32	32	32	32	32	32	32	32	32	32	32	599 493	599 849	663 192	668 700
Water	32	32	32	32	32	32	32	32	32	32	32	32	388	407	428
Waste water management	-	-	-	-	-	-	-	-	-	-	-	599 461	599 461	662 785	668 272
Total Capital Expenditure - Standard	809	809	809	809	809	809	809	809	809	809	809	600 270	609 167	672 977	678 974
Funded by:															
National Government	41 801	41 801	41 801	41 801	41 801	41 801	41 801	41 801	41 801	41 801	41 801	211 849	671 663	711 963	754 681
Provincial Government	14 361	14 361	14 361	14 361	14 361	14 361	14 361	14 361	14 361	14 361	14 361	(157 973)	-	-	-
Transfers recognised - capital	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	53 876	671 663	711 963	754 681
Total Capital Funding	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	56 162	53 876	671 663	711 963	754 681

Table 35 MBRR SA30 - Budgeted monthly cash flow

DC13 Chris Hani - Supporting Table SA30 Consolidated budgeted monthly cash flow																
MONTHLY CASH FLOWS	Budget Year 2014/15												Medium Term Revenue and Expenditure			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Receipts By Source														1		
Service charges - water revenue	47 642	47 642	47 642	47 642	47 642	47 642	47 642	47 642	47 642	47 642	47 642	47 642	47 642	571 705	606 007	642 367
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	1 502	18 019	19 100	19 100
Transfer receipts - operational	49 130	49 130	49 130	49 130	49 130	49 130	49 130	49 130	49 130	49 130	49 130	49 130	49 130	589 563	624 937	662 433
Other revenue	40	40	40	40	40	40	40	40	40	40	40	40	40	482	509	520
Cash Receipts by Source	98 314	98 314	98 314	98 314	98 314	98 314	98 314	98 314	98 314	98 314	98 314	98 314	98 314	1 179 769	1 250 553	1 324 421
Other Cash Flows by Source																
Transfer receipts - capital	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	45 622	547 469	580 317	615 137
Total Cash Receipts by Source	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	143 937	1 727 238	1 830 870	1 939 557
Cash Payments by Type																
Employee related costs	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	19 208	230 502	252 772	253 887
Remuneration of councillors	705	705	705	705	705	705	705	705	705	705	705	705	705	8 459	9 129	7 980
Finance charges	0	0	0	0	0	0	0	0	0	0	0	0	0	6	6	7
Bulk purchases - Water & Sewer	897	897	897	897	897	897	897	897	897	897	897	897	897	10 762	11 865	11 865
Other materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	1 531	18 375	20 147	20 259
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	13 224	158 693	174 959	174 946
Other expenditure	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	39 485	473 824	542 581	544 956
Cash Payments by Type	75 052	75 052	75 052	75 052	75 052	75 052	75 052	75 052	75 052	75 052	75 052	75 052	75 052	900 621	1 011 460	1 013 899
Other Cash Flows/Payments by Type																
Capital assets	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	51 321	615 849	672 977	678 974
Total Cash Payments by Type	126 372	126 372	126 372	126 372	126 372	126 372	126 372	126 372	126 372	126 372	126 372	126 372	126 372	1 516 470	1 684 437	1 692 873
NET INCREASE/(DECREASE) IN CASH HELD	17 564	17 564	17 564	17 564	17 564	17 564	17 564	17 564	17 564	17 564	17 564	17 564	17 564	210 768	146 433	246 684
Cash/cash equivalents at the month/year begin:		17 564	35 128	52 692	70 256	87 820	105 384	122 948	140 512	158 076	175 640	193 204		-	210 768	357 202
Cash/cash equivalents at the month/year end:	17 564	35 128	52 692	70 256	87 820	105 384	122 948	140 512	158 076	175 640	193 204	210 768		210 768	357 202	603 886

PART 3: QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

Whilst Part 2 of this SDBIP deals with the details of the budget to be implemented over the next financial year, this section deals with the non-financial measurable performance objectives in the form of service delivery targets and other performance indicators. The focus in this section is on outputs, and not inputs or internal management processes.

Service delivery targets relate to the level and standard of service that the municipality will be providing to communities and includes targets for the reduction in backlogs of basic services. The requirement for service delivery targets is consistent with national government policy requiring the public sector to be able to measure service delivery outputs and outcomes in addition to inputs (expenditure). Bellow, therefore, is a tabulation of the municipality's deliverable targets and indicators:

PART 4: DETAILED CAPITAL WORKS PLAN OVER THE NEXT 3 YEARS

The key responsibility of the administration of the Chris Hani District Municipality is to ensure that the municipality delivers on its primary functions and powers, particularly as this relates to the question of water and sanitation. A detailed three year capital works plan, therefore, is required and necessary to include in the institutions' SDBIP with a view to ensure sufficient detail to measure and monitor delivery of infrastructure projects. Tabulated bellow are those infrastructure projects to be implemented over the next three years, broken down by ward.

PART 5: CONCLUSION

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets set in the budget and IDP. It determines the performance agreements for the Municipal Manager and all the Section 56 Manager/Directors of the municipality, who are directly accountable to the Municipal Manager, whose performance can then be monitored through section 71 monthly reports, and evaluated through the annual report process.

This SDBIP has been prepared in terms of the requirements of the Local Government: Municipal Finance Management Act, 56 of 2003 and has been developed in such a way that it provides a clear link between the strategic directions set by Council through the IDP and Budget as approved on 28 May 2014, and the services to be provided to the community.